

## Message Text

PAGE 01 NATO 03006 01 OF 02 301719Z

47

ACTION EUR-25

INFO OCT-01 ISO-00 EURE-00 ACDA-19 SSO-00 INRE-00 NSCE-00

USIE-00 CIAE-00 PM-07 INR-10 L-03 NSAE-00 PA-04

RSC-01 PRS-01 SP-03 TRSE-00 SAJ-01 SS-20 NSC-07 DRC-01

/103 W

----- 088751

O R 301610Z MAY 74

FM USMISSION NATO

TO SECSTATE WASHDC IMMEDIATE 5987

SECDEF WASHDC IMMEDIATE

INFO USNMR SHAPE

USCINCEUR

SULOSACLANT

CINCLANT

C O N F I D E N T I A L SECTION 1 OF 2 USNATO 3006

E.O. 11652: GDS 12/31/80

TAGS: MCAP, NATO

SUBJECT: RATIONALIZATION AND SPECIALIZATION REPORT

SUMMARY. THIS MESSAGE CONTAINS THE TEXT OF THE DRAFT REPORT BY THE DEFENSE PLANNING COMMITTEE IN PERMANENT SESSION ON SUBJECT. THE REPORT CONCLUDES, INTER ALIA, THAT THE EWG BELIEVES THAT THE SEARCH FOR SPECIFIC PROJECTS SHOULD BE CONTINUED. IT RECOMMENDS THAT MINISTERS CONSIDER WHETHER THE EWG SHOULD CONTINUE TO STUDY SPECIALIZATION FURTHER AND, IF SO, RECOMMENDS THAT MINISTERS PROVIDE GUIDANCE ON THE AREAS AND SUBJECTS LISTED AT ANNEX A OF THE REPORT. MISSION FEELS THAT THE LIST SHOULD NOT BE CONSIDERED EXCLUSIVE AND THAT THE EWG SHOULD SELECT AREAS AND GET STUDIES UNDER WAY, REPORTING BACK TO THE DPC AND MINISTERS ON PROGRESS AND WITH RECOMMENDATIONS FOR BILATERAL OR MULTILATERAL EFFORTS TO RATIONALIZE OR SPECIALIZE AS APPROPRIATE. MISSION CONSIDERS IT PREMATURE TO ASK MINISTERS TO SELECT AREAS AND THE WORDING OF PARA 8 SHOULD BE CHANGED ACCORDINGLY. MISSION PROPOSES TO CONFIDENTIAL

PAGE 02 NATO 03006 01 OF 02 301719Z

MAKE THESE COMMENTS AT EWG MEETING MAY 31. ACTION REQUESTED: WASHINGTON GUIDANCE IN TIME FOR JUNE 6 DPC DISCUSSION OF REPORT, AT LATEST. END SUMMARY

BEGIN TEXT:

ORIGINAL: ENGLISH                      WORKING PAPER  
29TH MAY, 1974                      AC/281-WP(74)5

EXECUTIVE WORKING GROUP ON THE STUDY ON  
ALLIANCE DEFENCE PROBLEMS FOR THE 1970S (SPRING 1974)

RATIONALISATION AND SPECIALISATION

DRAFT REPORT BY THE DEFENCE PLANNING COMMITTEE  
IN PERMANENT SESSION

NOTE BY THE CHAIRMAN

ATTACHED IS A PAPER ON RATIONALISATION AND  
SPECIALISATION PREPARED BY THE INTERNATIONAL STAFF, WHICH  
I PROPOSE SHOULD BE DISCUSSED AT THE EXECUTIVE WORKING  
GROUP MEETING ON FRIDAY, 31ST MAY, 1974.

(SIGNED) P. PANSA CEDRONIO

EXECUTIVE WORKING GROUP ON THE STUDY ON  
ALLIANCE DEFENCE PROBLEMS FOR THE 1970S (SPRING 1974)

RATIONALISATION AND SPECIALISATION

DRAFT REPORT BY THE DEFENCE PLANNING COMMITTEE  
IN PERMANENT SESSION

BACKGROUND AND SCOPE

1. AT THEIR MEETING ON 7TH DECEMBER, 1973, MINISTERS  
ENDORSED THE RECOMMENDATIONS CONTAINED IN PARAGRAPH 7 OF  
DOCUMENT DPC/D(73)31 OF 3RD DECEMBER, 1973(1). INTER ALIA,  
MINISTERS INVITED THE DEFENCE PLANNING COMMITTEE IN  
PERMANENT SESSION:  
CONFIDENTIAL

PAGE 03 NATO 03006 01 OF 02 301719Z

- TO ARRANGE FOR REPORTS ON THE POSSIBILITY OF  
SPECIALISATION IN MARITIME FORCES AND LOGISTICS  
TO BE SUBMITTED TO THEM AT THEIR 1974 SPRING MEETING;

- TO ARRANGE FOR THE CONTINUATION OF THE STUDY OF  
RATIONALISATION AND SPECIALISATION IN LAND FORCES  
AND TO REPORT TO THEM AT THEIR 1974 SPRING MEETING;

- TO DECIDE UPON THE DESIRABILITY OF FURTHER STUDY OF  
SPECIALISATION IN AIR FORCES; AND

- TO CONSIDER FURTHER THE BEST WAY OF CONDUCTING  
SPECIALISATION STUDIES.

THIS REPORT DESCRIBES THE PROGRESS ON RATIONALISATION AND SPECIALISATION(2) SINCE THE 1973 DECEMBER MINISTERIAL MEETING.

- 
- (1) DPC/D(73)35, 19TH DECEMBER, 1973  
(2) THE PRECISE DEFINITIONS OF RATIONALISATION AND SPECIALISATION HAVE NOT BEEN AGREED. FOR THE PURPOSES OF THIS REPORT ONLY THE TERM "SPECIALISATION" WILL BE USED.
- 

#### DECISIONS BY THE DEFENCE PLANNING COMMITTEE

2. THE DEFENCE PLANNING COMMITTEE EXAMINED THE BEST MEANS OF IMPLEMENTING THE MINISTERS' INVITATION TO CONTINUE ITS STUDY ON THE POSSIBILITIES OF SPECIALISATION IN THE CENTRAL REGION. THEY DECIDED TO TRANSFER THE RESPONSIBILITY FOR SUPERVISING SUCH STUDIES FROM THE SPECIAL STEERING GROUP TO THE USUAL NATO MACHINERY, ALTHOUGH THE DETAILED WORK WOULD STILL NEED TO BE DONE IN SPECIALISED OPEN-ENDED SUB-GROUPS, THE RESPONSIBILITY FOR DIRECTING THE WORK OF THESE SUB-GROUPS AND MAINTAINING THE RELATIONSHIPS HAS BEEN DELEGATED BY THE DPC TO THE EXECUTIVE WORKING GROUP.

3. THE DEFENCE PLANNING COMMITTEE DREW THE ATTENTION OF THE EXECUTIVE WORKING GROUP TO THE DISCUSSION BETWEEN THE NETHERLANDS  
CONFIDENTIAL

PAGE 04 NATO 03006 01 OF 02 301719Z

AND GERMAN AUTHORITIES ON THE IMPLEMENTATION OF THE PLAN FOR PROVIDING A MODERN SURFACE-TO-SURFACE MISSILE SYSTEM FOR THE NETHERLANDS ARMY(1). IN ADDITION, REFERENCE WAS MADE TO THE RECOMMENDATION(2) ACCEPTED BY THE NETHERLANDS TO CONCENTRATE PROGRESSIVELY ON CERTAIN TASKS WHEN RE-EQUIPPING ITS F-104G SQUADRONS, AND THE IMPLICATIONS OF THIS SPECIALISATION MEASURE FOR OTHER COUNTRIES OF THE CENTRAL REGION. LEASTLY, THE DEFENCE PLANNING COMMITTEE DREW THE ATTENTION OF THE EXECUTIVE WORKING GROUP TO THE REPORT PREPARED BY THE MARITIME SUB-GROUP WHICH THE DPC CONSIDERED AT ITS MEETING ON 19TH MARCH, 1974(3).

- 
- (1) DPC/R(73)20, 15TH FEBRUARY, 1974  
(2) DPC/D(73)31, 3RD DECEMBER, 1973  
(3) DPC/R(74)6, 8TH APRIL, 1974
- 

#### TASKS AND PROCEDURES - EXECUTIVE WORKING GROUP

4. FOLLOWING THE DEFENCE PLANNING COMMITTEE DECISION OF 19TH MARCH, 1974, THE EXECUTIVE WORKING GROUP UNDERTOOK THE TASK OF ORGANISING, STIMULATING AND REPORTING ON SPECIALISATION. THE OBJECTIVE WAS TO IDENTIFY WHAT SECTORS OF MILITARY ACTIVITY WERE

STUITABLE FOR STUDY FROM THE POINT OF VIEW OF SPECIALISATION, EITHER ON A BILATERAL OR MULTILATERAL BASIS. THE EXECUTIVE WORKING GROUP RECOGNISED THAT SPECIALISATION MUST NOT IMPLY ANY REDUCTION OF DEFENCE EFFORT ON THE PART OF THE COUNTRIES INVOLVED; IT WAS IMPLICIT THAT THIS MEANT THAT THE TOTAL RESOURCES DEVOTED BY COUNTRIES TO DEFENCE SHOULD NOT BE REDUCED AS A RESULT OF SPECIALISATION.

CONFIDENTIAL

PAGE 01 NATO 03006 02 OF 02 301740Z

47

ACTION EUR-25

INFO OCT-01 ISO-00 EURE-00 ACDA-19 SSO-00 INRE-00 NSCE-00

USIE-00 CIAE-00 PM-07 INR-10 L-03 NSAE-00 PA-04

RSC-01 PRS-01 SP-03 TRSE-00 SAJ-01 SS-20 NSC-07 DRC-01

/103 W

----- 089010

O R 301610Z MAY 74

FM USMISSION NATO

TO SECSTATE WASHDC IMMEDIATE 5988

SECDEF WASHDC IMMEDIATE

INFO USNMR SHAPE

CINCEUR

USLOSACLANT

CINCLANT

C O N F I D E N T I A L SECTION 2 OF 2 USNATO 3006

5. THE EXECUTIVE WORKING GROUP WAS ASKED TO RESPOND TO A SUGGESTION FOLLOWING A PRESENTATION BY THE UNITED STATES THAT COUNTRIES SHOULD PUT FORWARD PROPOSALS, WHICH WERE REALISTIC NOT ONLY FROM A MILITARY BUT ALSO FROM A POLITICAL AND ECONOMIC POINT OF VIEW. THE STUDY OF THESE PROPOSALS WAS TO BE LEFT TO EXISTING SUB-GROUPS COMPOSED MAINLY OF NATIONAL EXPERTS. FURTHER, THE EXECUTIVE WORKING GROUP AGREED THAT, THOUGH INITIAL STUDIES HAD BEEN CONFINED TO THE CENTRAL REGION, FUTURE STUDIES SHOULD BE OPEN TO APARTICIPATION BY ANY COUNTRIES WILLING TO TAKE PART. ACCORDINGLY, A WORKING PAPER HAS BEEN CIRCULATED LISTING THE AREAS OR FUNCTIONS WHICH HAD SO FAR BEEN SUGGESTED AS SUITABLY FOR STUDY(1). THE EXECUTIVE WORKING GROUP HAS ALSO CONSIDER A SUBSTANTIVE REPORT ISSUED BY THE LOGISTICS SPECIALISATION SUB-GROUP(2). BEGIN BRACKETS-IN GENERAL THE EXECUTIVE WORKING GROUP ENDORSED THE RECOMMENDATIONS OF THIS REPORT AND INCLUDED THEM IN THE LIST ATTACHED AT ANNEX A AS SUITABLE FOR FURTHER SPECIALISATION STUDIES.- END BRACKETS

CONFIDENTIAL

PAGE 02 NATO 03006 02 OF 02 301740Z

- 
- (1) AC/281-WP(74)2, 19TH APRIL, 1974  
(2) AC/281-REPORT(74)11, 17TH MAY, 1974
- 

6. IN ITS DISCUSSIONS THE EXECUTIVE WORKING GROUP CONSIDERED THE STATEMENTS BY NATIONAL REPRESENTATIVES, THE LIST OF SUGGESTED SUBJECTS FOR STUDY, AND THE FINAL REPORT OF THE LOGISTICS SPECIALISATION STUDY SUB-GROUP. THE EXECUTIVE WORKING GROUP RECOGNISED THAT SPECIALISATION HAD THE OBJECTIVE OF MAKING COUNTRIES DEFENCE CONTRIBUTIONS MORE COST-EFFECTIVE. HOWEVER, NATIONAL POLITICAL, MILITARY AND ECONOMIC SENSITIVITIES HAD TO BE TAKEN INTO ACCOUNT WHEN IDENTIFYING THOSE MATTERS WHICH POSSIBLY COULD BE STUDIED JOINTLY BY COUNTRIES IN SEARCH OF SPECIALISATION.

#### CONCLUSIONS

7. THE EXECUTIVE WORKING GROUP HAS CONCLUDED THAT, ON THE BASIS OF THE REPORTS AND PRESENTATIONS, AS WELL AS ON THE STATEMENTS OF NATIONAL REPRESENTATIVES, THE STUDY OF SPECIALISATION HAD SO FAR PROVED USEFUL. IT HAS BECOME MORE CLEAR AS TO THE DIRECTION IN WHICH THE STUDIES SHOULD BE POINTED AND THE AREAS IN WHICH FURTHER WORK WOULD BE MOST LIKELY TO PROVE WORTHWHILE, BEARING IN MIND THAT THE OBJECTIVE IS TO OPTIMISE THE DEFENCE EFFORT OF NATO COUNTRIES THROUGH CO-OPERATION AND THAT THIS CAN ONLY BE ACHIEVED BY POLITICAL WILLINGNESS. THE EXECUTIVE WORKING GROUP BELIEVES THAT AT PRESENT, THOUGH THEY HAVE NOT YET SUCCEEDED IN IDENTIFYING ANY SPECIFIC PROJECTS WHICH MIGHT BE PURSUED FURTHER, THE SEARCH SHOULD BE CONTINUED; BUT IT IS DESIRABLE TO AVOID DUPLICATION OF EFFORT WITH OTHER NATO BODIES WORKING IN THIS FIELD AND WITH THE EUROGROUP.

#### RECOMMENDATIONS

8. THE DEFENCE PLANING COMMITTEE ENDORSES THE VIEW OF THE EXECUTIVE WORKING GROUP AND RECOMMENDS THAT MINISTERS:

- (A) TAKE NOTE OF THIS REPORT AND ITS CONCLUSIONS;  
(B) CONSIDER WHETHER IN LIGHT OF THIS REPORT THE EXECUTIVE WORKING GROUP SHOULD CONTINUE TO STUDY SPECIALISATION  
CONFIDENTIAL

PAGE 03 NATO 03006 02 OF 02 301740Z

- FURTHER, CONCENTRATING ON AREAS NOT ALREADY COVERED BY OTHER EXISTING BODIES AND THE EUROGROUP; AND, IF SO,  
(C) PROVIDE GUIDANCE ON THE AREAS AND SUBJECTS LISTED AT ANNEX A WHICH MIGHT BE STUDIED;  
(D) REAFFIRM THAT SPECIALISATION MUST NOT IMPLY ANY REDUCTION OF DEFENCE EFFORT ON THE PART OF THE COUNTRIES

INVOLVED.

OBSTACLE CROSSING CAPABILITIES

MARITIME DEFENSIVE MINELAYING AND MINESWEEPING

NAVAL OPERATIONAL TRAINING

TANK TRANSPORTATION

EMPLOYMENT OF HELICOPTERS

GROUP DEFENCE OF AIRFIELDS

CONSOLIDATION OF EXISTING COMMUNICATIONS

MOVEMENT AND TRANSPORTATION ON LINES OF COMMUNICATIONS

MEDICAL SUPPORT

PILOT TRAINING

END TEXT.

RUMSFELD

CONFIDENTIAL

<< END OF DOCUMENT >>

## Message Attributes

**Automatic Decaptioning:** X  
**Capture Date:** 11 JUN 1999  
**Channel Indicators:** n/a  
**Current Classification:** UNCLASSIFIED  
**Concepts:** n/a  
**Control Number:** n/a  
**Copy:** SINGLE  
**Draft Date:** 30 MAY 1974  
**Decaption Date:** 01 JAN 1960  
**Decaption Note:**  
**Disposition Action:** RELEASED  
**Disposition Approved on Date:**  
**Disposition Authority:** garlanwa  
**Disposition Case Number:** n/a  
**Disposition Comment:** 25 YEAR REVIEW  
**Disposition Date:** 28 MAY 2004  
**Disposition Event:**  
**Disposition History:** n/a  
**Disposition Reason:**  
**Disposition Remarks:**  
**Document Number:** 1974ATO03006  
**Document Source:** ADS  
**Document Unique ID:** 00  
**Drafter:** n/a  
**Enclosure:** n/a  
**Executive Order:** 11652 GDS 12/31/80  
**Errors:** n/a  
**Film Number:** n/a  
**From:** NATO  
**Handling Restrictions:** n/a  
**Image Path:**  
**ISecure:** 1  
**Legacy Key:** link1974/newtext/t19740587/abbryvgb.tel  
**Line Count:** 296  
**Locator:** TEXT ON-LINE  
**Office:** n/a  
**Original Classification:** CONFIDENTIAL  
**Original Handling Restrictions:** n/a  
**Original Previous Classification:** n/a  
**Original Previous Handling Restrictions:** n/a  
**Page Count:** 6  
**Previous Channel Indicators:**  
**Previous Classification:** CONFIDENTIAL  
**Previous Handling Restrictions:** n/a  
**Reference:** n/a  
**Review Action:** RELEASED, APPROVED  
**Review Authority:** garlanwa  
**Review Comment:** n/a  
**Review Content Flags:**  
**Review Date:** 10 APR 2002  
**Review Event:**  
**Review Exemptions:** n/a  
**Review History:** RELEASED <10 APR 2002 by shawdg>; APPROVED <10-Sep-2002 by garlanwa>  
**Review Markings:**

Declassified/Released  
US Department of State  
EO Systematic Review  
30 JUN 2005

**Review Media Identifier:**  
**Review Referrals:** n/a  
**Review Release Date:** n/a  
**Review Release Event:** n/a  
**Review Transfer Date:**  
**Review Withdrawn Fields:** n/a  
**Secure:** OPEN  
**Status:** NATIVE  
**Subject:** RATIONALIZATION AND SPECIALIZATION REPORT  
**TAGS:** MCAP, NATO  
**To:** STATE  
SECDEF INFO USNMR SHAPE  
USCINCEUR  
SULOSACLANT  
CINCLANT  
**Type:** TE  
**Markings:** Declassified/Released US Department of State EO Systematic Review 30 JUN 2005

